## Killeen Independent School District Audie Murphy Middle School 2023-2024 Formative Review with Notes



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## Goals

Goal 1: Killeen ISD will provide relevant, rigorous, and engaging learning opportunities to achieve academic success and graduate future-ready students.

**Performance Objective 1:** 100% of all ELAR students will achieve meets/masters grade level on the STAAR exam.

**Evaluation Data Sources: STAAR Reading Results** 

Reading CUA Data

Common Formative Assignments

Benchmark Data

Strategy 1 Details	Reviews	
Strategy 1: Provide collaborative lesson planning time through weekly content PLCs and one full day of per semester for ELA/Reading/EB teachers to develop lessons utilizing research-based, best practice to ensure success of At-Risk students, ESL students, GT/Honors students, SPED students, and students of all demographic groups.  Strategy's Expected Result/Impact: Teachers will work on collaborative lesson plans and common formative assessments, so every student receives high-quality, Tier I instruction and teachers have access to data for intervention, reteach, and future instruction.  Staff Responsible for Monitoring: Principals CIS Lead Teacher	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress  RLA team received a planning day in the first semester.
Title I: 2.4, 2.6 Problem Statements: Student Learning 1, 2, 6, 9	Mar June	March Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: ELAR and Dyslexia teachers will attend professional development opportunities, such as TCTELA, to learn and grow so they can better meet the diverse needs of their students. The Dyslexia teacher will attend a Dyslexia or literacy specific conference.  Strategy's Expected Result/Impact: Teachers will continue to grow their professional knowledge, competence, skill, and effectiveness to improve student engagement and achievement.  Staff Responsible for Monitoring: Principal CIS Lead Teacher  Title I: 2.5  Problem Statements: Student Learning 1	Nov 25% Jan 100% Mar	January Evidence of Progress  RLA team attended the conference.  March Evidence of Progress
Strategy 3 Details	June	June Evidence of Progress  Reviews
Strategy 3: Teachers will provide all RLA students a digital/print resources that includes multi-genre stories and engaging activities that strengthen literacy skills and instill a lifelong love of reading.  Strategy's Expected Result/Impact: Students will improve their reading comprehension skills and STAAR scores will increase.  Staff Responsible for Monitoring: CIS Lead Teacher  ESL Teacher  Title I: 2.4, 2.6  Problem Statements: Student Learning 1	Nov 25% Jan 40%	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: RLA teachers will provide a classroom library with a diverse array of book levels and genres, so students have immediate and frequent access to books to encourage reading.  Strategy's Expected Result/Impact: Providing access to books will promote literacy, help students become critical thinkers, analytic readers, and informed citizens.  Staff Responsible for Monitoring: CIS Lead Teacher  Title I: 2.6  Problem Statements: Student Learning 1, 2, 6, 9	Nov 15% Jan 15% Mar	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress
	June	June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: RLA and Dyslexia students will have access to a variety of RLA based games and station activities for review and application of learned concepts.  Strategy's Expected Result/Impact: Reinforcing difficult concepts in spiraling curriculum encourages reinforcement to previously learn concepts, which promote retention of skills.  Staff Responsible for Monitoring: CIS Lead Teacher Principal  Title I: 2.6  Problem Statements: Student Learning 2	Nov 15%  Jan 15%  Mar	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress
	June /Modify	June Evidence of Progress  Discontinue

**Performance Objective 2:** 100% of all Math students will achieve meets/masters grade level on the STAAR exam.

**Evaluation Data Sources:** STAAR Math Results Math CUA Data Common Formative Assignments Benchmark Data

Strategy 1 Details	Reviews	
<b>Strategy 1:</b> Provide collaborative lesson planning time through weekly content PLCs and one full day of per semester for Math teachers to develop lessons utilizing research-based, best practice to ensure success of At-Risk students, ESL students, GT/Honors students, SPED students, and students of all demographic groups.	Nov 25%	November Evidence of Progress
Strategy's Expected Result/Impact: Teachers will work on collaborative lesson plans and common formative assessments, so every student receives high-quality, Tier I instruction and teachers have access to data for intervention, reteach, and future instruction.  Staff Responsible for Monitoring: Principal CIS	Jan 50%	January Evidence of Progress  Math team received a full planning day in the first semester.
Lead Teacher Assistant Principal	Mar	<b>March Evidence of Progress</b>
Title I: 2.4, 2.6 Problem Statements: School Processes & Programs 1, 2, 3, 4	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Math teachers will attend professional development opportunities, such as the Conference for the Advancement of Mathematics Teaching, to improve their skillset so they can better meet the diverse needs of their students.  Strategy's Expected Result/Impact: Teachers will continue to grow their professional knowledge, competence, skill, and effectiveness in order to improve student engagement and achievement.  Staff Responsible for Monitoring: Principal CIS Lead Teacher  Title I: 2.5 Problem Statements: Demographics 1 - Student Learning 5, 6	Nov 25%  Jan 25%  Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Math students will have access to a variety of math manipulatives, games, and materials to apply learned knowledge and skills across multiple contacts, enabling them to move between concrete and abstract, thinking, and to solve problems to the depth and rigor of the TEKS.  Strategy's Expected Result/Impact: Enforcing difficult concepts and spiraling curriculum encourages reinforcement of previously learn concepts, which promote retention of skills.  Staff Responsible for Monitoring: CIS Lead Teacher  Title I: 2.6  Problem Statements: Student Learning 5.6	Nov 20% Jan 50%	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress
Problem Statements: Student Learning 5, 6	June	June Evidence of Progress
No Progress Accomplished — Continue	/Modify	<b>X</b> Discontinue

**Performance Objective 3:** 100% of 8th grade Science students will achieve meets/masters grade level on the STAAR exam.

**Evaluation Data Sources:** STAAR Science Results (Eighth Grade)

Science CUA Data

Science Common Formative Assignments

Benchmark Data

Strategy 1 Details		Reviews
<b>Strategy 1:</b> Provide collaborative lesson planning time through weekly content PLCs and one full day of per semester for Science teachers to develop lessons utilizing research-based, best practice to ensure success of At-Risk students, ESL students, GT/Honors students, SPED students, and students of all demographic groups.	Nov 25%	November Evidence of Progress
Strategy's Expected Result/Impact: Teachers will work on collaborative lesson plans and common formative assessments, so every student receives high-quality, Tier I instruction and teachers have access to data for intervention, reteach, and future instruction.  Staff Responsible for Monitoring: Principal CIS	Jan 50%	January Evidence of Progress
Lead Teacher Assistant Principal	Mar	March Evidence of Progress
Title I: 2.4, 2.6 Problem Statements: Student Learning 3	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Science teachers will attend professional development, such as the CAST 23 conference hosted by STAT, in order to improve their skillset so they can better meet the needs of their students.  Strategy's Expected Result/Impact: Teachers will continue to grow their professional knowledge, competence, skill, and effectiveness in order to improve student engagement and achievement.  Staff Responsible for Monitoring: Principal CIS Lead Teacher  Title I: 2.4, 2.5, 2.6  Problem Statements: Demographics 1 - Student Learning 3, 11 - School Processes & Programs 1, 2, 3, 4	Nov 100% Jan 100% Mar 100%	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress
	- June	
Strategy 3 Details		Reviews
Strategy 3: All 6th, 7th and 8th grade science students will have access to a variety of science based instructional materials and supplies for hands-on-learning and experiments to include technology such as adapters for iPads for science probes.  Strategy's Expected Result/Impact: Students and hands on science programs, retain information better, and are better able to transfer experiences to other learning situations by enhancing creativity and critical thinking skills.  Staff Responsible for Monitoring: CIS Lead Teacher Principal	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress
Title I:	Mar	March Evidence of Progress
2.6  Problem Statements: Student Learning 3 - School Processes & Programs 2	June	June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: 8th grade Science students will participate in relevant field-based instruction in the area of science. Learning locations are selected based on the ability to teach and reinforce concepts that are difficult to replicate in the classroom setting.  Strategy's Expected Result/Impact: Students who participate in science field trips score better on the state science test. Field trips and hands on learning make concepts more memorable.  Staff Responsible for Monitoring: Lead Teacher	Nov 25% Jan	November Evidence of Progress  January Evidence of Progress
8th Grade Science Teachers CIS  Title I: 2.5, 2.6	75% Mar	March Evidence of Progress
Problem Statements: Student Learning 3	June	June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Audie Murphy Middle School will add a Title I class size reduction Science Teacher to improve the academic progress of science students.  Strategy's Expected Result/Impact: Improved STAAR Science Scores Increased Student Achievement in Science	Nov 100%	November Evidence of Progress
Staff Responsible for Monitoring: CIS Lead Science Teacher Mentor  Title I:	Jan 100%	January Evidence of Progress
2.4, 2.5, 2.6  Problem Statements: Student Learning 3	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Accomplished — Continue/	/Modify	X Discontinue

Performance Objective 4: 100% of 8th grade Social Studies students will achieve meets/masters grade level on the STAAR exam.

**Evaluation Data Sources:** STAAR Social Studies Results (Eighth Grade)

Social Studies CUA Data Common Formative Assignments

Strategy 1 Details		Reviews
<b>Strategy 1:</b> Provide collaborative lesson planning time through weekly content PLCs and one full day of per semester for Social Studies teachers to develop lessons utilizing research-based, best practice to ensure success of At-Risk students, ESL students, GT/Honors students, SPED students, and students of all demographic groups.	Nov 25%	November Evidence of Progress
Strategy's Expected Result/Impact: Teachers will work on collaborative lesson plans and common formative assessments, so every student receives high-quality, Tier I instruction and teachers have access to data for intervention, reteach, and future instruction.  Staff Responsible for Monitoring: Principal CIS	<b>Jan</b> 50%	January Evidence of Progress
Lead Teacher Assistant Principal	Mar	March Evidence of Progress
Title I: 2.4, 2.6  Problem Statements: Demographics 1 - Student Learning 4, 11 - School Processes & Programs 1, 2, 3, 4	June	June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Social Studies teachers will attend professional development opportunities in order to learn and grow so they can better meet the needs of their students.  Strategy's Expected Result/Impact: Teachers will continue to grow their professional knowledge, competence, skill, and effectiveness in order to improve student engagement and achievement.  Staff Responsible for Monitoring: Principal CIS Lead Teacher  Title I:	Nov 25% Jan 100%	November Evidence of Progress  January Evidence of Progress
2.5  Problem Statements: Demographics 1 - School Processes & Programs 1	Mar 100%	March Evidence of Progress
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: All 6th, 7th and, 8th grade social studies will have access to a variety of social studies based instructional materials and supplies for hands-on learning.  Strategy's Expected Result/Impact: Instructional materials are essential to help the teacher and learners avoid overemphasis on recitation a learning that can easily dominate a social studies lesson. Resource materials will allow learners to have practical experiences which helped develop and retain skills.  Staff Responsible for Monitoring: CIS Lead Teacher	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress
Title I: 2.6	Mar	March Evidence of Progress
Problem Statements: Student Learning 4	June	June Evidence of Progress

Strategy 4 Details		Reviews
<b>Strategy 4:</b> 7th grade Social Studies students will participate in relevant field-based instruction. Learning locations are selected based on the ability to teach and reinforce concepts that are difficult to replicate in the classroom setting.	Nov 25%	November Evidence of Progress
<b>Strategy's Expected Result/Impact:</b> Students who participate in social studies field trips score better on assessments. Field trips and hands on learning make concepts more memorable.		
Staff Responsible for Monitoring: Lead Teacher	Jan	January Evidence of Progress
7th Grade Teachers		
CIS	25%	
Title I:	3.5	M 1 F 11 AD
2.5	Mar	March Evidence of Progress
Problem Statements: Student Learning 4	June	June Evidence of Progress
No Progress Continue Accomplished Continue	/Modify	X Discontinue

**Performance Objective 5:** The number of At-Risk, economically disadvantaged, students performing below grade level, and students in special programs, including Special Education, Dyslexia, Section 504, and ESL, who made meets/masters grade level on STAAR will increase by 5%.

**Evaluation Data Sources:** Core Content Grades STAAR Results CUA Data Benchmark Data

Strategy 1 Details		Reviews
Strategy 1: Utilizing observation, classroom performance data, STAAR and CUA data, teachers will identify students in need of additional interventions such as HB4545 requirements and ACC Reading or ACC Math classes and provide the determined intervention that is supported through technology as well as instructional supplies, games, and manipulatives when appropriate.  Strategy's Expected Result/Impact: Student failures in core subjects will decrease and STAAR scores will increase.  Staff Responsible for Monitoring: Principal All Teachers CIS	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress
Title I: 2.4, 2.5, 2.6 - Targeted Support Strategy Problem Statements: Student Learning 10	Mar June	March Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: The dyslexia teacher will use his/her expertise to develop, plan, and implement curriculum, lesson plans, and educational programs for students with dyslexia. Dyslexia students will have access to a variety of instructional materials and supplies. The dyslexia teacher will provide a classroom library with a diverse array of book levels and genres, so students have immediate and frequent access to books to encourage reading.  Strategy's Expected Result/Impact: Improved Student Achievement	Nov 25% Jan	November Evidence of Progress  January Evidence of Progress
Staff Responsible for Monitoring: Dyslexia Teacher  Title I: 2.6	25% Mar	March Evidence of Progress
Problem Statements: Demographics 1 - School Processes & Programs 1, 4	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Teachers will provide academic support to At-Risk and EB students specifically in literacy with emphasis on vocabulary. Teachers will implement learning strategies and lessons so At-Risk and EB students will build their academic vocabulary in the content areas.  Strategy's Expected Result/Impact: - Increase and academic performance specifically in reading, with students reading at or above grade level.  - An increase in academic performance on classroom, campus, and district assessments  Staff Responsible for Monitoring: ESL Teacher  CIS	Nov 25% Jan 25%	November Evidence of Progress  January Evidence of Progress
Title I: 2.4, 2.6 Problem Statements: Student Learning 5, 9	Mar June	March Evidence of Progress  June Evidence of Progress
No Progress Accomplished Continue/	/Modify	X Discontinue

**Performance Objective 6:** GT students at Audie Murphy Middle School will increase master status on star assessment by 10% and they're identified areas of giftedness.

**Evaluation Data Sources: STAAR** 

Strategy 1 Details		Reviews
Strategy 1: GT Teacher will support GT students in instructional settings. GT teachers will work to provide enrichment activities to extend the student learning in order for student to meet Masters grade level standard on the STAAR test in the content areas they are identified as GT. This will also extend their Texas Performance Standards Project (TPSP) learning. Technology purchased with GT funds will only be used for GT students.	Nov 25%	November Evidence of Progress
Strategy's Expected Result/Impact: GT students will make Meets on all STAAR assessments Staff Responsible for Monitoring: GT Teachers CIS	<b>Jan</b> 50%	January Evidence of Progress
Title I: 2.5	Mar	March Evidence of Progress
Problem Statements: Student Learning 6	June	June Evidence of Progress
Strategy 2 Details		Reviews
<b>Strategy 2:</b> Selected GT students will participate in field-based instruction to extend their learning and prepare them for both STAAR and the Texas Performance Standards Project (TPSP).	Nov N/A	November Evidence of Progress
<b>Strategy's Expected Result/Impact:</b> GT students will see an increase in achievement and engagement.	Jan	January Evidence of Progress
Staff Responsible for Monitoring: GT Teachers CIS	100%	
Title I: 2.5	Mar	March Evidence of Progress
Problem Statements: Student Learning 6 - School Processes & Programs 2	100%	
	June	June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: GT Teachers will attend related professional development and/or conferences to gain knowledge on specific strategies to work with gifted learners to meet the diverse needs of students.  Strategy's Expected Result/Impact: GT teachers will be able to provide enrichment activities to facilitate GT students' growth to obtain masters level on STAAR.	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: GT Teachers CIS  Title I: 2.5	Jan 60%	January Evidence of Progress
<b>Problem Statements:</b> Demographics 1 - Student Learning 6 - School Processes & Programs 1, 2, 3	Mar June	March Evidence of Progress  June Evidence of Progress
No Progress Accomplished — Continue	/Modify	X Discontinue

**Performance Objective 7:** 70% of Emergent Bilingual students will be at approaches grade level for STAAR exams, and there will be a 5% increase for students that meet/master grade level.

**Evaluation Data Sources:** STAAR Results CUA Data Benchmark Data TELPAS

Strategy 1 Details		Reviews
<b>Strategy 1:</b> Emergent Bilinguals who demonstrate challenges in literacy will have access to a variety of materials for reading to support literacy and academic achievement. This will include such resources as diverse classroom libraries, headphones, dictionaries, glossaries, vocabulary games, and instructional materials.	Nov 15%	November Evidence of Progress
<b>Strategy's Expected Result/Impact:</b> Resources will support and enrich the EB classroom which ultimately will improve comprehension and student achievement.	Jan	January Evidence of Progress
Staff Responsible for Monitoring: EB Teacher CIS	60%	
Title I: 2.4, 2.5, 2.6	Mar	March Evidence of Progress
Problem Statements: Student Learning 9	June	June Evidence of Progress
No Progress Continue Continue	/Modify	X Discontinue

**Performance Objective 8:** All AVID students will achieve college readiness skills that will prepare them to succeed in rigorous curricula, enter mainstream activities in school, and increase their opportunities to enroll in four-year colleges.

**Evaluation Data Sources:** AVID Participation Numbers

Student Interest in Post-Secondary Education

Strategy 1 Details		Reviews
Strategy 1: Students will interact with learning tasks that provide opportunities for AVID strategies WICOR.  Strategy's Expected Result/Impact: Increased student ownership, accountability, engagement, and critical thinking skills.  Staff Responsible for Monitoring: AVID Site Leader CIS AVID Teachers Lead Teachers Lead Teachers  Title I: 2.4 Problem Statements: School Processes & Programs 2, 3, 4	Nov 25% Jan 50% Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details  Strategy 2: AVID teachers will promote school-wide AVID awareness by hosting events, such as Career Day, College Week, college visits, guest speakers, and other activities that incorporate helping students pursue interests and goals upon graduation.  Strategy's Expected Result/Impact: Increased participate in AVID classes and overall increase in the number of students who are planning on attending a college or university after school.  Staff Responsible for Monitoring: AVID Site Leader AVID Teachers CIS  Title I: 2.6	Nov 5% Jan 75% Mar June	Reviews  November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: AVID students will participate in relevant field-based experiences, such as high school visits, KISD Career Center visits, and visits to other local universities or learning centers.  Strategy's Expected Result/Impact: Improved student understanding of career options and high school opportunities  Staff Responsible for Monitoring: AVID Teachers  CIS  Counselors  Title I:  2.5, 2.6	Nov 25% Jan 70%	November Evidence of Progress  January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
Strategy 4 Details		Reviews
Strategy 4: Students in eighth grade will create 4-year plans according to the endorsement set by TEA.  Strategy's Expected Result/Impact: Completed 4-year plans  Staff Responsible for Monitoring: CCR Teacher  Counseling Team	Nov 25%	November Evidence of Progress
Title I: 2.5	Jan 50%	January Evidence of Progress
	Mar	<b>March Evidence of Progress</b>
	June	June Evidence of Progress
No Progress Continue Accomplished — Continue	/Modify	X Discontinue

**Goal 2:** Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.

**Performance Objective 1:** AMMS Administrators and teaching staff will engage in professional development opportunities through campus PLCs and PD, local professional development, and book studies.

**Evaluation Data Sources:** Walkthrough Data Coaching Walk Data Teacher Surveys Discipline Data CUA Data

Strategy 1 Details		Reviews
Strategy 1: All teachers will collaborate in campus PLCs to review student data, set learning goals, reflecting on teaching practice, learn about new practices, and planning how to apply new learning.  Strategy's Expected Result/Impact: PLCs allow teachers an easy way to share best practices and brainstorm innovative ways to improve learning and drive student achievement.  Staff Responsible for Monitoring: Lead Teachers CIS  Title I: 2.4, 2.5, 2.6	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress
<b>Problem Statements:</b> Demographics 1 - School Processes & Programs 1, 2, 4	Mar June	March Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: Lead teachers will facilitate weekly meetings with content teachers to collaboratively plan and disaggregate data in addition to meeting as needed with campus leadership to collaboratively plan for needed resources and instructional support.  Strategy's Expected Result/Impact: Lead teachers will facilitate support for campus and district initiatives with their content teams.	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: CIS Assistant Principal Lead Teachers Principal	Jan 65%	January Evidence of Progress
Title I:	Mar	March Evidence of Progress
2.4, 2.6  Problem Statements: Demographics 1 - School Processes & Programs 3	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: Add a second Campus Instructional Specialist will be added to help facilitate instructional effectiveness, mentor new teachers, and coordinate curriculum development so that the learning needs of students can be met through the implementation of the district curriculum and effective Tier I instruction.  Strategy's Expected Result/Impact: Improved Instruction Increased Student Achievement	Nov 25%	November Evidence of Progress
Increased Teacher Retention	Jan	January Evidence of Progress
Staff Responsible for Monitoring: CIS Principal	100%	
Title I:	Mar	March Evidence of Progress
2.4, 2.5, 2.6 <b>Problem Statements:</b> Demographics 1 - School Processes & Programs 1, 2, 3, 4	100%	March District of Frogress
	June	June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: Our campus will implement Coaching Walks for systematic instructional improvement through the Gradual Release of Responsibility Instructional Framework.  Strategy's Expected Result/Impact: Overall instructional improvement campus-wide  Staff Responsible for Monitoring: Principal Assistant Principals CIS	Nov N/A Jan 40%	November Evidence of Progress  January Evidence of Progress
Title I: 2.4	Mar	March Evidence of Progress
Problem Statements: School Processes & Programs 4	June	June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5:  New teachers will attend New Teacher Induction during the summer and be assigned a campus-level mentor to provide ongoing support and mentorship.  Strategy's Expected Result/Impact: Positive impact on student achievement and better retention quality teachers	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: CIS Mentor Teachers Principals	Jan 100%	January Evidence of Progress
Title I: 2.4 Problem Statements: Demographics 1	Mar 100%	March Evidence of Progress
	June	June Evidence of Progress

Strategy 6 Details		Reviews
Strategy 6: Attend a conference, such as the Solution Tree PLC conference, that includes, informative sessions and hands-on workshops in order to learn best practices, enhance the curriculum and increase collaborative teacher planning effectiveness.  Strategy's Expected Result/Impact: Improved Tier I Instruction Increased Student Achievement  Staff Responsible for Monitoring: Principals	Nov N/A Jan 25%	November Evidence of Progress  January Evidence of Progress
CIS Lead Teachers  Title I: 2.4, 2.6  Problem Statements: Demographics 1 - School Processes & Programs 1, 2, 3	Mar June	March Evidence of Progress  June Evidence of Progress
No Progress Accomplished  Continuo	e/Modify	X Discontinue

Goal 2: Killeen ISD will recruit, retain, and develop highly qualified staff by providing professional growth opportunities and supporting employee wellness and self-care.

**Performance Objective 2:** Build a culture and climate where teachers love their job and students thrive in school.

**Evaluation Data Sources:** Staff Surveys

Staff Retention Data

Strategy 1 Details		Reviews
Strategy 1: Continue the faculty and staff club which honors and celebrates faculty and staff on birthdays, school anniversaries, new family members, and just because.  Strategy's Expected Result/Impact: Increased Staff Morale Improved Staff Retention Data  Staff Responsible for Monitoring: Leadership Team SBDM	Nov 25%  Jan 80%  Mar June	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress  June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: A weekly digital newsletter will be sent to all staff to maintain clear lines of communication and to celebrate faculty and staff accomplishments through Shout Outs given to and by any and all staff members.  Strategy's Expected Result/Impact: Improved Staff Morale Increased Staff Retention  Staff Responsible for Monitoring: Principal	Nov 25%  Jan 60%  Mar	November Evidence of Progress  January Evidence of Progress  March Evidence of Progress
	June	June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: To boost staff morale, a cart (treat trolley) will deliver treats or surprises to staff monthly.  Treats and surprises may also be distributed at meetings, professional development, or in office boxes. Daily coffee and treats are also offered in the main lounge.  Strategy's Expected Result/Impact: Improved Staff Morale Increased Staff Retention	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: Leadership Team	Jan 50%	January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
Strategy 4 Details		Reviews
Strategy 4: Creation and implementation of duty schedules and daily schedules maximize instructional planning time for teachers and staff so that there is ample time for teaching and learning.  Strategy's Expected Result/Impact: Improved teacher satisfaction and reduction of teacher burn out Staff Responsible for Monitoring: Principal	Nov 25%	November Evidence of Progress
Title I: 2.5	<b>Jan</b> 50%	January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Accomplished — Continue/	Modify	X Discontinue

Goal 3: Killeen ISD will engage in transparent, timely communication with all stakeholders to build positive, supportive relationships with the community.

**Performance Objective 1:** Key partnerships with families and community members will be created to support student learning, creating structures for two-way communication, reporting regular updates on student progress, and creating regular opportunities to engage with the school and participate in school functions.

**Evaluation Data Sources:** Parent Surveys Participation Numbers Volunteer Hours

Strategy 1 Details		Reviews
Strategy 1: AMMS will engage families and community members in student learning through a variety of parent engagement activities, workshops, and stakeholder meetings.  Strategy's Expected Result/Impact: Increase in parental and community involvement Staff Responsible for Monitoring: Principal Parent Liaison  Title I: 4.1, 4.2  Problem Statements: Perceptions 1, 2	Nov 25% Jan 70%	November Evidence of Progress  January Evidence of Progress
	Mar June	March Evidence of Progress  June Evidence of Progress

Strategy 2 Details		Reviews
Strategy 2: The principal will host an annual Title I Annual Parent Meeting to inform parents of their school's participation in the title one program, discuss the parent and Family Engagement Policy and Home school Compact, and explain our TEKS and Title I Program Evaluation.  Strategy's Expected Result/Impact: Informed Parents Increased Parental Involvement	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: Principal  Title I: 4.1, 4.2	Jan 100%	January Evidence of Progress
Problem Statements: Perceptions 2	Mar 100%	March Evidence of Progress
	June	June Evidence of Progress
Strategy 3 Details		Reviews
Strategy 3: AMMS will provide and implement effective parent, family, and community engagement activities to parents of English Language Learners/Emergent Bilingual students that are above and beyond other federal programs.  Strategy's Expected Result/Impact: Increased ESL/EB Parent Participation  Staff Responsible for Monitoring: Principal	Nov 25%	November Evidence of Progress
LPAC Coordinator ESL Teacher  Title I:	Jan 65%	January Evidence of Progress
2.6, 4.2	Mar	March Evidence of Progress
Problem Statements: Perceptions 2	June	June Evidence of Progress

Strategy 4 Details		Reviews
Strategy 4: A Parent Liaison will help to assist the principal in establishing and maintaining the relationship between parents, teachers, and volunteers at the campus by providing them with materials and programs designed to increase parental involvement and improve student achievement.  Strategy's Expected Result/Impact: Increased Parental Involvement Improved Student Achievement  Staff Responsible for Monitoring: Principal	Nov 25% Jan	November Evidence of Progress  January Evidence of Progress
Parent Liaison  Title I: 2.5, 2.6, 4.2  Problem Statements: Perceptions 1, 2	70% Mar June	March Evidence of Progress  June Evidence of Progress
Strategy 5 Details		Reviews
Strategy 5: Our Communities in Schools (CIS) directors will work with students by providing health and human services, guidance and counseling, parental and family engagement, academic support, college and career awareness, and a variety of other enrichment activities.  Strategy's Expected Result/Impact: Increased Student & Parent Support Staff Responsible for Monitoring: Communities in Schools (CIS) Directors  Title I: 2.5, 4.2	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress
Problem Statements: Perceptions 1, 2	Mar	March Evidence of Progress
	June	June Evidence of Progress

Strategy 6 Details		Reviews
Strategy 6: Our Military Family Life Counselor (MFLC) is trained to work with the military community by delivering valuable face-to-face counseling services, as well as by phone and video. The MFLC also provides group support with briefings and topic-specific presentations to the military community both on and off the installation.  Strategy's Expected Result/Impact: Increased Student & Parent Support	Nov 20% Jan	November Evidence of Progress  January Evidence of Progress
Staff Responsible for Monitoring: MFLC  Title I: 2.5, 4.2  Problem Statements: Percentions 2	55%	January Evidence of Frogress
Problem Statements: Perceptions 2	Mar	<b>March Evidence of Progress</b>
	June	June Evidence of Progress
Strategy 7 Details		Reviews
Strategy 7: Communication between home and school will include AMMS Facebook, AMMS Instagram, a monthly parent newsletter, and the district approved communication system.  Strategy's Expected Result/Impact: Increased Student & Parent Involvement Improved Parent Clarity	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: Principal Receptionist  Problem Statements: Perceptions 1	Jan 50%	January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Accomplished — Continue.	/Modify	X Discontinue

**Goal 4:** Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

**Performance Objective 1:** AMMS will use a variety of positive and proactive student discipline techniques, such as Restorative Practices, to meet the behavioral and academic needs of individual students.

**Evaluation Data Sources:** Restorative Practices Implementation

Discipline Referrals

Strategy 1 Details		Reviews
Strategy 1: AMMS staff will implement Restorative Practices to empower students to learn from their mistakes, to understand the impact of their actions, and to grow personally in their ability to problem-solve and make responsible decisions.  Strategy's Expected Result/Impact: Increased Restorative Practices Across the Campus Decreased Discipline Referrals Improved Problem-Solving Abilities Stronger Student to Student Relationships Staff Responsible for Monitoring: Assistant Principals SEL Specialist	Nov 25% Jan 60%	November Evidence of Progress  January Evidence of Progress
Title I:	Mar	March Evidence of Progress
2.5  Problem Statements: Demographics 2, 3	June	June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: A Restorative Interventionist Aide will support students in the implementation of Restorative Practices. The Restorative Interventionist Aide will proactively intervene in the behavioral needs of students through Behavior Response to Intervention (RTI) to establish a safe and supportive school climate.  Strategy's Expected Result/Impact: Decrease in Student Behaviors Increased Classroom Instructional Time  Staff Responsible for Monitoring: Restorative Interventionist Aide Assistant Principals RtI Coordinator	Nov 25% Jan 50%	November Evidence of Progress  January Evidence of Progress
Title I: 2.5	Mar	March Evidence of Progress
Problem Statements: Demographics 2	June	June Evidence of Progress

Strategy 3 Details		Reviews
Strategy 3: AMMS will be assigned a School Behavioral Health (SBH) worker to provide an array of integrated services such as one-on-one therapy, meditation and other non-clinical wellness services, as well as peer-to- peer youth support groups and programs.  Strategy's Expected Result/Impact: Improved Student Mental Health Increased Learning Time	Nov 25%	November Evidence of Progress
Decrease in Behaviors Staff Responsible for Monitoring: SBH	Jan	January Evidence of Progress
Principal	60%	
Title I: 2.5	Mar	March Evidence of Progress
Problem Statements: Demographics 2	June	June Evidence of Progress
Strategy 4 Details		Reviews
Strategy 4: A group of specifically chosen, at-risk students will be taught emotional intelligence and leadership skills through a variety of presentations, to include Challenge Day,	Nov N/A	November Evidence of Progress
		November Evidence of Progress  January Evidence of Progress
leadership skills through a variety of presentations, to include Challenge Day, in either a face-to-face or virtual environment. Students will gain an improved understanding of other peoples' experiences, how actions affect others, self-management, and healthy self-expression. These activities will build positive relationships among students and staff, which directly	N/A Jan 50%	January Evidence of Progress
leadership skills through a variety of presentations, to include Challenge Day, in either a face-to-face or virtual environment. Students will gain an improved understanding of other peoples' experiences, how actions affect others, self-management, and healthy self-expression. These activities will build positive relationships among students and staff, which directly impacts student achievement.  Strategy's Expected Result/Impact: Improved behavior, attendance, and participation in academic	N/A Jan	
leadership skills through a variety of presentations, to include Challenge Day, in either a face-to-face or virtual environment. Students will gain an improved understanding of other peoples' experiences, how actions affect others, self-management, and healthy self-expression. These activities will build positive relationships among students and staff, which directly impacts student achievement.  Strategy's Expected Result/Impact: Improved behavior, attendance, and participation in academic courses and school activities.	N/A Jan 50%	January Evidence of Progress

**Goal 4:** Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

Performance Objective 2: AMMS will create and maintain an orderly environment and an atmosphere of safety for students, staff, families, and community.

**Evaluation Data Sources:** Improved Safety Standards

Strategy 1 Details		Reviews
Strategy 1: AMMS will conduct all safety drills in accordance to district requirements to ensure all students and staff are knowledgeable of emergency operation procedures.  Strategy's Expected Result/Impact: School Safety Compliance  Staff Responsible for Monitoring: Principal Safety Officer	Nov 25%	November Evidence of Progress
	Jan 50%	January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
Strategy 2 Details		Reviews
Strategy 2: AMMS has a Behavioral Threat Assessment Team to provide a proactive, evidence-based approach for identifying individuals who may pose a threat and for providing interventions before a violent incident occurs.  Strategy's Expected Result/Impact: Maximized Student/Staff Safety	Nov 25%	November Evidence of Progress
Staff Responsible for Monitoring: Threat Assessment Team Members	Jan 50%	January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Complished — Continue/	Modify	X Discontinue

Goal 4: Killeen ISD will meet the social emotional needs of all students by fostering resilient relationships and providing a safe and healthy learning environment.

**Performance Objective 3:** The SEL Specialist will provide supplemental social and emotional services related to the academic and social needs of identified at-risk and educationally disadvantaged students in order to increase the capacity so that students benefit from the instructional program, meet state academic standards, and achieve post secondary goals.

**Evaluation Data Sources:** Improved Academic Success Improved STAAR Scores

Strategy 1 Details		Reviews
<b>Strategy 1:</b> The SEL Specialist will support the social, emotional, and learning needs of students by planning, organizing, implementing, and delivering classroom guidance activities.	Nov	<b>November Evidence of Progress</b>
Strategy's Expected Result/Impact: Increased Classroom Instructional Time Decreased Discipline Referrals Improved Student Mental Health	25%	
Staff Responsible for Monitoring: School Behavioral Health Principal  Title I:	Jan 60%	January Evidence of Progress
2.5	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Continue Continue	e/Modify	X Discontinue

Goal 5: Killeen ISD will efficiently manage and allocate district resources to maximize student learning opportunities.

**Performance Objective 1:** AMMS will be fiscally responsible for all budgetary accounts.

**Evaluation Data Sources:** Financial Documents and Accounts

Strategy 1 Details		Reviews
Strategy 1: The principal and financial secretary will meet weekly to discuss financial issues.  Strategy's Expected Result/Impact: Budget fidelity  Staff Responsible for Monitoring: Principal Secretary  Principal	Nov 25%	November Evidence of Progress
	Jan 50%	January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Accomplished — Cont	inue/Modify	X Discontinue

Goal 5: Killeen ISD will efficiently manage and allocate district resources to maximize student learning opportunities.

**Performance Objective 2:** Through SBDM, many significant decisions at the campus level will benefit from a consideration of the perspectives of all stakeholders. These decisions involve administrators, teachers, parents, business representatives and community members as partners in the business of increasing student achievement.

**Evaluation Data Sources: SBDM Minutes and Meeting Logs** 

Strategy 1 Details		Reviews
Strategy 1: The SBDM committee will meet at least six times per year to collectively make campus-level decisions.  Strategy's Expected Result/Impact: SBDM decisions will help ensure fiduciary responsibility and improve student achievement.  Staff Responsible for Monitoring: Principal SBDM Committee	Nov 25% Jan 40%	November Evidence of Progress  January Evidence of Progress
	Mar	March Evidence of Progress
	June	June Evidence of Progress
No Progress Accomplished — Continue	/Modify	X Discontinue